Received by NSD/FARA Registration Unit 02/29/2020 2:25:23 PM OMB No. 1124-0002; Expires May 31, 2020

U.S. Department of Justice

Washington, DC 20530

Supplemental Statement

Pursuant to the Foreign Agents Registration Act of 1938, as amended

	For Six Month Period Ending 01/31/2020 (Insert date)				
		Ι-	REGISTRANT		
1.	(a) Name of Registrant		(b) Registration	n No.	
	Teneo Strategy LLC		6698		
	(c) Business Address(es) of Registran 280 Park Avenue, 4th Floor New York, NY 10017	t			
2.	Has there been a change in the informa	ntion previously fu	ırnished in connecti	tion with the following?	_
	(a) If an individual:		N. 17		
	(1) Residence address(es)(2) Citizenship	Yes □ Yes □	No		
	(3) Occupation	Yes □	No □		
	· · · · · · · · · · · · · · · · · · ·	103 🖂	110 🖺		
	(b) If an organization: (1) Name	Yes □	No 🗷		
	(2) Ownership or control	Yes □	No ⊠		
	(3) Branch offices	Yes □	No ⊠		
	(c) Explain fully all changes, if any,	_			
	(c) Explain runy an changes, it any,	maicated in rems	(a) and (b) above.		
	IF THE REGISTRAN	Γ IS AN INDIVI	DUAL, OMIT RE	ESPONSE TO ITEMS 3, 4, AND 5(a).	
3.				have occurred during this 6 month reporting period.	
	If yes, have you filed an amendment to	the Exhibit C?	Yes □	No □	
	If no, please attach the required amend				
	. 1				

¹ The Exhibit C, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, and by laws of a registrant that is an organization. (A waiver of the requirement to file an Exhibit C may be obtained for good cause upon written application to the Assistant Attorney General, National Security Division, U.S. Department of Justice, Washington, DC 20530.)

4. (a) Have any persons ceased	acting as partners, officers, dir	rectors or similar officials of the re	gistrant during this 6 month reporting period?
Yes	No 🗷		
If yes, furnish the follow	ing information:		
Name		Position	Date Connection Ended
(b) Have any persons become Yes □	e partners, officers, directors of No 🗷	r similar officials during this 6 mo	nth reporting period?
If yes, furnish the follow			
Name	Residence Address	Citizenship	Position Date Assumed
1 (taile	1100100110011000		Sale Histairea
5 (a) Has any person named in	Item 4(b) rendered services di	rectly in furtherance of the interest	ts of any foreign principal?
Yes Yes	No	rectly in furtherance of the interest	is of any foreign principal?
	person and describe the service	ce rendered.	
,,,	1		
(b) During this six month rep	orting period, has the registrar	at hired as employees or in any oth	er capacity, any persons who rendered
			n principal(s) in other than a clerical or
secretarial, or in a related	or similar capacity? Yes	ĭ No □	
Name	Residence Address	Citizenship	Position Date Assumed
See attachment.	1100100110011001	Grazensnip	1 control
See attachment.			
(c) Have any employees or in	ndividuals, who have filed a sh	nort form registration statement, ter	rminated their employment or
	trant during this 6 month repor	<u> </u>	No 🗷
If yes, furnish the following	ng information:		
Name		Position or Connection	Date Terminated
/ 1\ TT	1: 1 1 1 1 2 1 1		and the second second
		_	minated their connection with any foreign
principal during this 6 mo			
If yes, furnish the followi	ng information:		
Name	Position or Connection	n Foreign Principal	Date Terminated
See attachment.			
=	-	f the persons named in Items 5(a) a	and 5(b) of the supplemental statement?
Yes 🗷	No 🗆		
If no, list names of persons v	who have not filed the required	1 statement.	

(PAGE 3)

II - FOREIGN PRINCIPAL

	Has your connection with any foreign principal ended during this 6 month reporting period If yes, furnish the following information:	l? Yes □	No ⊭
	Foreign Principal	Date of Termination	1
8	Have you acquired any new foreign principal(s) ² during this 6 month reporting period?	Yes 🗆	No 🗷
Ο.	If yes, furnish th following information:	103	110 🗖
	Name and Address of Foreign Principal(s)	Date Acquired	
9.	In addition to those named in Items 7 and 8, if any, list foreign principal(s) ² whom you con reporting period.	ntinued to represent	during the 6 mont
9.	In addition to those named in Items 7 and 8, if any, list foreign principal(s) ² whom you con reporting period. NEOM Company	ntinued to represent	during the 6 mont
9.	reporting period.	atinued to represent	during the 6 mont
9.	reporting period.	ntinued to represent	during the 6 mont
9.	reporting period.	ntinued to represent	during the 6 mont
9.	reporting period.	ntinued to represent	during the 6 mont
	neporting period. NEOM Company (a) Have you filed exhibits for the newly acquired foreign principal(s), if any, listed in Ite.		during the 6 mont
	reporting period. NEOM Company		during the 6 mont
	neporting period. NEOM Company O. (a) Have you filed exhibits for the newly acquired foreign principal(s), if any, listed in Ite. Exhibit A ³ Yes No		during the 6 mont
	NEOM Company O. (a) Have you filed exhibits for the newly acquired foreign principal(s), if any, listed in Iter Exhibit A ³ Exhibit B ⁴ Yes No If no, please attach the required exhibit. (b) Have there been any changes in the Exhibits A and B previously filed for any foreign	m 8? principal whom you	
	NEOM Company O. (a) Have you filed exhibits for the newly acquired foreign principal(s), if any, listed in Ite. Exhibit A ³ Yes No Exhibit B ⁴ Yes No If no, please attach the required exhibit.	m 8? principal whom you □	

² The term "foreign principal" includes, in addition to those defined in Section 1(b) of the Act, an individual organization any of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual. (See Rule 100(a) (9)). A registrant who represents more than one foreign principal is required to list in the statements he files under the Act only those principals for whom he is not entitled to claim exemption under Section 3 of the Act. (See Rule 208.)

³ The Exhibit A, which is filed on Form NSD-3, sets forth the information required to be disclosed concerning each foreign principal.

⁴ The Exhibit B, which is filed on Form NSD-4, sets forth the information concerning the agreement or understanding between the registrant and the foreign principal.

III - ACTIVITIES

11.	During this 6 month reporting period, have you engaged in any activities for or rendered any services to any foreign principal named in Items 7, 8, or 9 of this statement? Yes ☒ No ☐
	If yes, identify each foreign principal and describe in full detail your activities and services:
	See attachment.
12.	During this 6 month reporting period, have you on behalf of any foreign principal engaged in political activity⁵ as defined below? Yes ☑ No □
	If yes, identify each such foreign principal and describe in full detail all such political activity, indicating, among other things, the relations, interests and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored or delivered speeches, lectures or radio and TV broadcasts, give details as to dates, places of delivery, names of speakers and subject matter.
	See attachment.
13.	In addition to the above described activities, if any, have you engaged in activity on your own behalf which benefits your foreign principal(s)? Yes \(\Boxed{\sigma} \) No \(\Boxed{\sigma}
	If yes, describe fully.

^{5 &}quot;Political activity," as defined in Section 1(o) of the Act, means any activity that the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting or changing the domestic or foreign policies of the United States or with reference to political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

(PAGE 5)

IV - FINANCIAL INFORMATION

14. (a)		porting period, have you received from a other source, for or in the interests of an			
	If no, explain why.				
	If yes, set forth below is	n the required detail and separately for ϵ	each foreign principal an	account of suc	ch monies. ⁶
	Date See attachment.	From Whom	Purpose		Amount
					Total
(b)	-	AISING CAMPAIGN porting period, have you received, as part in Items 7, 8, or 9 of this statement?	rt of a fundraising campa Yes □	aign ⁷ , any mon No ≤	ey on behalf of any
	If yes, have you filed an	n Exhibit D^8 to your registration?	Yes 🗆	No □	
	If yes, indicate the date	the Exhibit D was filed. Date			
(c)		OF VALUE porting period, have you received any the 9 of this statement, or from any other so No ☑			
	If yes, furnish the follow	wing information:			
	Foreign Principal	Date Received	Thing of Value		Purpose

^{6, 7} A registrant is required to file an Exhibit D if he collects or receives contributions, loans, moneys, or other things of value for a foreign principal, as part of a fundraising campaign. (See Rule 201(e)).

⁸ An Exhibit D, for which no printed form is provided, sets forth an account of money collected or received as a result of a fundraising campaign and transmitted for a foreign principal.

⁹ Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like.

(PAGE 6)

				(ITIGE 0)
(a) DISBURSEMENTS-N	IONIES			
During this 6 month rep	orting period, have you			
	ded monies in connection with act	ivity on behalf of	any foreign principal r	named in Items 7, 8, or
9 of this statement	? Yes ເ⊠ No □			
(2) transmitted monies	to any such foreign principal?	Yes 🗆	No 🗷	
If no, explain in full det	ail why there were no disbursemer	nts made on behal	f of any foreign princip	oal.
If yes, set forth below in monies transmitted, if a	n the required detail and separately ny, to each foreign principal.	for each foreign	principal an account of	f such monies, including
Date	To Whom	I	Purpose	Amount
See attachment.			•	
				Tr. 4 1
				Total

Received by NSD/FARA Registration Unit 02/29/2020 2:25:23 PM

(PAGE 7)

(PAG

(c) DISBURSEMENTS-POLITICAL CONTRIBUTIONS

During this 6 month reporting period, have you from your own funds and on your own behalf either directly or through any
other person, made any contributions of money or other things of value ¹¹ in connection with an election to any political
office, or in connection with any primary election, convention, or caucus held to select candidates for political office?

Yes ⋉ No □

If yes, furnish the following information:

Date Amount or Thing of Value Political Organization or Candidate Location of Event

See attachment.

^{10, 11} Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like.

(PAGE 8)

V - INFORMATIONAL MATERIALS

16. (a) During this 6 month reporting per Yes ☐ No 🗵		be disseminated any informational materials?
If Yes, go to Item 17.		
(b) If you answered No to Item 16(a). Yes □ No 🗵	, do you disseminate any material in connecti	on with your registration?
If Yes, please forward the materials d	lisseminated during the six month period to th	ne Registration Unit for review.
17. Identify each such foreign principal.		
18. During this 6 month reporting period,	, has any foreign principal established a budg	et or allocated a specified sum of money to
	r disseminating informational materials?	Yes □ No 🗷
If yes, identify each such foreign prin	ncipal, specify amount, and indicate for what	period of time.
10. Danier dei Consultanto di Consul		41 1 41 41 41 41 41 41 41 41 41 41 41 41
materials include the use of any of the		ng or causing the dissemination of information
	azine or newspaper \square Motion picture films	☐ Letters or telegrams
☐ Advertising campaigns ☐ Press		publications Lectures or speeches
☐ Other (specify)		
Electronic Communications		
□ Email		
☐ Website URL(s):		
☐ Social media websites URL(s):		
☐ Other (specify)		
	, did you disseminate or cause to be disseminate	
the following groups:	, and you disseminate of eduse to be dissemina	area informational indecrials among any of
☐ Public officials	☐ Newspapers	Libraries
☐ Legislators	☐ Editors	☐ Educational institutions
☐ Government agencies	☐ Civic groups or associations	☐ Nationality groups
Other (specify)		
□ Other (spectyy)		
21. What language was used in the inform	national materials:	
☐ English	☐ Other (specify)	
22. Did you file with the Desistantian III	it, U.S. Department of Justice a copy of each	
	nated during this 6 month reporting period?	
disseminated of classed to be dissemin	nated daring this o month reporting period:	103
23. Did you label each item of such infor	mational materials with the statement require	d by Section 4(b) of the Act?
Yes □ No □		

¹² The term informational materials includes any oral, visual, graphic, written, or pictorial information or matter of any kind, including that published by means of advertising, books, periodicals, newspapers, lectures, broadcasts, motion pictures, or any means or instrumentality of interstate or foreign commerce or otherwise. Informational materials disseminated by an agent of a foreign principal as part of an activity in itself exempt from registration, or an activity which by itself would not require registration, need not be filed pursuant to Section 4(b) of the Act.

(PA	GE.	9)
1111	·UL	~,

VI - EXECUTION

In accordance with 28 U.S.C. § 1746, the undersigned swear(s) or affirm(s) under penalty of perjury that he/she has (they have) read the information set forth in this registration statement and the attached exhibits and that he/she is (they are) familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her (their) knowledge and belief, except that the undersigned make(s) no representation as to truth or accuracy of the information contained in the attached Short Form Registration Statement(s), if any, insofar as such information is not within his/her (their) personal knowledge.

(Date of signature)	(Print or type name under each signature or provide electronic signature ¹
February 29, 2020	Sign /s/ Richard Powell
	Sign
	Sign
	Sign

¹³ This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.

On file with FARA Unit

On file with FARA Unit

Kathleen Lacey*

Michael Osborne*

(PAGE 10)

	ing this 6 month reporting period red or will render services to the				
principal(s) in other than	n a clerical or secretarial, or in a r	related or similar		Yes 🗵	No□
Name	Residence Address	Citizenship	Position	Date Assumed	2
John Coster*	On file with FARA Unit	US	Consultant	01/03/2020	•

* While hired by the registrant prior to this reporting period, Mr. Coster, Ms. Lacey, and Mr. Osborne all began work on behalf of a foreign principal subsequent to the registrant's initial registration on 07/08/2019.

US

US

Consultant

Consultant

07/22/2019

07/22/2019

Question No. 5(d): Have any employees or individuals, who have filed a short form registration statement, terminated their connection with any foreign principal during this 6 month period? Yes ☑ No □

Name	Position or Connection	Foreign Principal	Date Terminated
Michael Osborne	Consultant	NEOM Company	09/15/2019

Question No. 11: During this 6 month reporting period, have you engaged in any activities for or rendered any services to any foreign principal named in Items 7, 8, and 9 of this statement?

Yes ☑ No □

If yes, identify each such foreign principal and describe in full detail your activities and services:

For **NEOM Company**, the registrant engaged in the following activities: 1) CEO Counsel – developed a strategic positioning plan for NEOM CEO; 2) Narrative and Messaging – developed a targeted narrative for all engagement; 3) Stakeholder Engagement – developed a stakeholder map in key markets; 4) Crisis Preparedness – provided crisis management advice for NEOM; and 5) Strategic Direction & Content Development – developed various communications materials and engagement opportunities for effective communications for NEOM's communications department to build awareness and confidence in NEOM, including with media in the UAE.

In addition, the registrant managed the NEOM Communications Department under the direction of the NEOM Chief Operating Officer and in close collaboration with the NEOM Marketing Department. The registrant provided leadership of the department as well as staff resources to ensure the foreign principal's corporate messages and positioning were effectively communicated. In doing so, the registrant worked to: 1) provide effective management of the NEOM Communications Department; leadership and staffing; 2) serve as a communications strategy and content resource to the NEOM management team; 3) provide an assessment of the Marketing and Communications Department organization and staff, to determine optimal organization structure; and 4) develop a crisis preparedness capability for NEOM, to include protocols.

Finally, the registrant is supporting a stakeholder engagement plan for key U.S. markets, which included outreach to the U.S. business community and think tanks. The registrant's political activities are set forth in Question No. 12.

Question No. 12: During this 6 month reporting period, have you on behalf of any foreign principal engaged in political activity as defined below? Yes ☑ No □

EAST\172394368.2

Received by NSD/FARA Registration Unit 02/29/2020 2:25:23 PM

Teneo Strategy LLC FARA Supplemental Statement for the period August 1, 2019 – January 31, 2020 Attachments (PAGE 11)

If yes, identify each such foreign principal and describe in full detail all such political activity, indicating, among other things, the relations, interests and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored or delivered speeches, lectures or radio and TV broadcasts, give details as to dates, places of delivery, names of speakers and subject matter.

For **NEOM Company**, the registrant engaged in outreach to members of the U.S. business community and think tanks on behalf of the foreign principal and also engaged in communications with two members of the media. It did not contact U.S. government officials on behalf of the foreign principal. The details of the contacts with members of the media are set forth in the attached log.

EAST\172394368.2

(PAGE 12)

Political Activity Log

Date	Mode of Communication	Name of Contact	Title of Contact	Contact Office	Topic of Exchange	
NEOM Company						
07/21/2019 – 07/25/2019	E-mails /Telephone	Rory Jones	Reporter	The Wall Street Journal (Dubai)	Background information regarding NEOM	
07/22/2019 – 07/25/2019	E-mails /Telephone	Vivian Nereim	Reporter	Bloomberg (Dubai)	Background information regarding NEOM	

(PAGE 13)

Question No. 14(a) RECEIPTS - MONIES

During this 6 month reporting period, have you received from any foreign principal named in Items 7, 8, and 9 of this statement, or from any other source, for or in the interests of any such foreign principal, any contributions, income or money either as compensation or otherwise?

Yes ⊠

№ П

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies.

Date	From Whom	Purpose	Amount	
NEOM Company				
08/01/2019	NEOM Company	Fees	\$997,500.00	
09/18/2019	NEOM Company	Fees	\$997,500.00	
01/09/2020	NEOM Company	Expenses	\$23,107.61	
		TOTAL RECEIPTS	\$2,018,107.61	

Question No. 15(a) DISBURSEMENTS - MONIES

During this 6 month reporting period, have you

(1) disbursed or expended monies in connection with activity on behalf of any foreign principal named in Items 7, 8, and 9 of this statement? Yes ⊠ No □

(2) transmitted monies to any such foreign principal?

Yes □ No 🗵

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies, including monies transmitted, if any, to each foreign principal.

Date	Purpose	Amount
NEOM Compa	ny	
Various	Office Expenses (visa fees, bank fees)	\$1,555.78
Various	Meals (no meal expenses for U.S. Government officials or media)	\$21,097.69
Various	Out-of-Town Travel (airfare, hotels, car transportation; no travel expenses for U.S. Government officials or media)	\$311,368.70
Various	Other Travel (local transportation; no travel expenses for U.S. Government officials or media)	\$569.22
	TOTAL DISBURSEMENTS	\$334,591.39

Question No. 15(c): DISBURSEMENTS-POLITICAL CONTRIBUTIONS

During this 6 month reporting period, have you from your own funds and on your own behalf either directly or through any other person, made any contributions of money or other things of value in connection with an election to any political office, or in connection with any primary election, convention, or caucus held to select candidates for political office?

Yes ☑ No □

If yes, furnish the following information:

EAST\172394368.2

(PAGE 14)

Short-Form Registrants' Contributions

Contributor Name	Date	Amount	Name of Political Organization	Name of Candidate	Location of Event
John Coster	12/05/2019	\$100.00	Morgan Harper for Congress	Morgan Harper	None
Kathleen Lacey	08/19/2019	\$25.00	Connecticut Democratic State Central Committee	N/A	None
	09/19/2019	\$25.00	Connecticut Democratic State Central Committee	N/A	None
	10/19/2019	\$25.00	Connecticut Democratic State Central Committee	N/A	None
	11/19/2019	\$25.00	Connecticut Democratic State Central Committee	N/A	None
	12/19/2019	\$25.00	Connecticut Democratic State Central Committee	N/A	None